Consolidated balance sheet

(Thousand of Ten)	(Thousand	of	Yen)
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	As of March 31, 2023	(Thousand of Yen) As of March 31, 2024
Assets		
Current assets		
Cash and deposits	16,429,604	22,264,33
Notes and accounts receivable - trade, and contract assets	21,079,221	20,837,8
Electronically recorded monetary claims - operating	98,109	111,0
Work in process	1,340,285	1,759,2
Raw materials and supplies	2,689,108	3,290,5
Other	4,033,019	1,663,9
Allowance for doubtful accounts	△ 687,238	△ 874,5
Total current assets	44,982,110	49,052,6
Non-current assets		
Property, plant and equipment		
Buildings and structures	8,140,694	8,381,9
Accumulated depreciation	△ 3,156,075	△ 3,464,2
Buildings and structures, net	4,984,619	4,917,6
Machinery, equipment and vehicles	4,906,459	5,328,4
Accumulated depreciation	△ 3,995,764	△ 4,402,4
Machinery, equipment and vehicles, net	910,694	925,9
Land	4,271,651	4,301,1
Construction in progress	250,372	262,5
Other	2,013,945	3,070,6
Accumulated depreciation	△ 1,589,190	△ 2,134,4
Other, net	424,754	936,1
Total property, plant and equipment	10,842,093	11,343,5
Intangible assets		
Goodwill	7,936,417	8,684,8
Other	1,441,502	1,513,6
Total intangible assets	9,377,919	10,198,5
Investments and other assets		
Investment securities	5,802,723	8,455,9
Long-term loans receivable	19,896	16,3
Deferred tax assets	1,143,063	1,006,7
Other	907,150	958,7
Allowance for doubtful accounts	$\triangle 462$	$\bigtriangleup 4$
Total investments and other assets	7,872,370	10,437,3
Total non-current assets	28,092,383	31,979,3
Total assets	73,074,494	81,031,9

Consolidated balance sheet

	As of March 31, 2023	(Thousand of Yen) As of March 31, 2024
Liabilities	As of March 51, 2025	As of March 31, 2024
Current liabilities		
Notes and accounts payable - trade	3,478,728	3,582,6
Short-term loans payable	6,059,810	5,921,8
Current portion of long-term loans payable	1,165,887	6,177,2
Income taxes payable	560,497	307,7
Accrued consumption taxes	237,718	
Contract liabilities	8,564,561	10,291,8
Provision for bonuses	588,120	586,1
Provision for directors' bonuses	33,816	23,6
Provision for loss on construction contracts	294,509	707,9
Other	2,397,165	2,342,0
Total current liabilities	23,380,814	30,217,5
Non-current liabilities		
Long-term loans payable	10,846,493	4,720,5
Deferred tax liabilities	761,358	1,622,4
Net defined benefit liability	1,956,893	2,046,2
Other	91,214	524,7
Total non-current liabilities	13,655,959	8,914,0
Total liabilities	37,036,774	39,131,5
Net assets		
Shareholders' equity		
Capital stock	3,251,279	3,251,2
Capital surplus	2,451,864	2,456,2
Retained earnings	26,095,410	27,424,4
Treasury shares	△ 389,031	△ 372,5
Total shareholders' equity	31,409,522	32,759,3
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,853,269	3,706,2
Deferred gains or losses on hedges	△ 174	80,2
Foreign currency translation adjustment	2,482,987	4,743,4
Remeasurements of defined benefit plans	103,893	85,3
Total accumulated other comprehensive income	4,439,976	8,615,3
Share acquisition rights	188,221	202,4
Non-controlling interests	-	323,2
Total net assets	36,037,720	41,900,4
Total liabilities and net assets	73,074,494	81,031,9

Consolidated statement of income

		(Thousand of Yen)
	April 1, 2022 to	April 1, 2023 to
	March 31, 2023	March 31, 2024
Net sales	40,683,716	52,307,054
Cost of sales	29,167,794	37,707,762
Gross profit	11,515,921	14,599,291
Selling, general and administrative expenses	9,508,628	11,436,497
Operating income	2,007,293	3,162,794
Non-operating income		
Interest income	4,043	255,206
Dividend income	168,630	188,306
Dividend income of insurance	56,730	34,881
Rent income	37,675	38,622
Subsidy income	754,572	134,243
Other	24,014	72,855
Total non-operating income	1,045,667	724,116
Non-operating expenses		·
Interest expenses	249,423	212,588
Commission expenses	3,891	4,928
Foreign exchange losses	38,660	62,790
Other	3,292	2,251
Total non-operating expenses	295,268	282,560
Ordinary income	2,757,692	3,604,351
Extraordinary income		
Gain on sales of non-current assets	-	4,984
Total extraordinary income	-	4,984
Extraordinary losses		
Loss on abandonment of non-current assets	-	17,506
Total extraordinary losses	-	17,506
Income before income taxes	2,757,692	3,591,829
Income taxes - current	1,099,721	1,370,500
Income taxes - deferred	△ 46,279	131,667
Total income taxes	1,053,442	1,502,168
Net income	1,704,249	2,089,661
Net income attributable to non-controlling interests	-	17,601
Net income attributable to owners of parent	1,704,249	2,072,059

Consolidated statement of cash flows

	April 1, 2022 to	(Thousand of Ye April 1, 2023 to
	March 31, 2023	March 31, 2024
Cash flows from operating activities		
Profit before income taxes	2,757,692	3,591
Depreciation	1,099,245	1,162
Amortization of goodwill	802,363	906
Increase (decrease) in provision for bonuses	71,268	$\triangle 1$
Increase (decrease) in provision for loss on construction contracts	145,635	387
Increase (decrease) in net defined benefit liability	△ 176,919	62
Increase (decrease) in provision for directors' bonuses	1,104	$\triangle 10$
Increase (decrease) in allowance for doubtful accounts	$\triangle 264,768$	△ 55
Interest and dividend income	△ 172,674	△ 443
Interest expenses	249,423	212
Loss (gain) on sales of investment securities	△ 390	
Loss (gain) on sales of non-current assets	$\triangle 1,907$	$\triangle 4$
Loss on abandonment of non-current assets		17.
Decrease (increase) in notes and accounts receivable-trade and contract assets	△ 1,148,690	2,935
Decrease (increase) in inventories	△ 1,140,090 △ 945,110	△ 752
Increase (decrease) in notes and accounts payable - trade	1,218,354	\triangle 758
Increase (decrease) in contract liabilities	1,794,054	896.
Increase (decrease) in accrued consumption taxes	$\triangle 68,286$	38
Decrease (increase) in consumption taxes refund receivable	\triangle 462,118	347
Decrease (increase) in other assets	$\triangle 402,118$ $\triangle 270,239$	1,590
Increase (decrease) in other liabilities		∆ 315
Other, net	113,450	171
Subtotal	4,695,058	9,979
Interest and dividend income received	172,674	339
Interest expenses paid	△ 221,643	$\triangle 241$
Income taxes paid	$\triangle 2,101,265$	\triangle 538,
Net cash provided by (used in) operating activities	2,544,823	9,537,
Cash flows from investing activities		
Payments into time deposits	△ 33,207	$\triangle 20$
Proceeds from withdrawal of time deposits	33,207	20
Proceeds from sales and redemption of investment securities	875	20
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	△ 1,413
Purchase of property, plant and equipment	△ 734,848	\triangle 658
Proceeds from sales of property, plant and equipment	8,776	4
Purchase of intangible assets	△ 81,122	△ 336
Payments of loans receivable	$\triangle 9,520$	∆ 330 ∆ 4
Collection of loans receivable	16,250	44
Other, net	33,541	
Net cash provided by (used in) investing activities		△ 43
Net cash provided by (used in) investing activities	△ 766,047	△ 2,407,
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	1,900,000	$\triangle 238$
Proceeds from long-term loans payable	100,000	
Repayments of long-term loans payable	△ 1,387,645	$\triangle 1,177.$
Repayments of lease obligations	△ 59,053	△ 34
Proceeds from exercise of share options	55	
Purchase of treasury shares	△ 323	Δ
Dividends paid to non-controlling interests		\bigtriangleup
Cash dividends paid	△ 648,931	△ 742
Net cash provided by (used in) financing activities	Δ 95,898	∆ 2,196
Effect of exchange rate change on cash and cash equivalents	521,428	<u> </u>
Net increase (decrease) in cash and cash equivalents	2,204,306	5,834
Cash and cash equivalents at beginning of period	14,192,091 16,396,397	16,396 22,231